

**Monday 29th November
MID & SMALL CAPS DAY**

ONE-ON-ONE / GROUP MEETINGS ONLY

<p align="center">ALBIOMA Julien Gauthier Chief Financial Officer</p>	<p align="center">ELIS Xavier Martiré Chief Executive Officer</p>	<p align="center">LISI Raphaël Vivet Chief Financial Officer</p>	<p align="center">SES Richard Whiteing Head of Investor Relations</p>
<p align="center">ALD AUTOMOTIVE Gilles Mompert Chief Financial Officer</p>	<p align="center">EUTELSAT Sandrine Tèran Chief Financial Officer</p>	<p align="center">MAISONS DU MONDE Regis Massuyeau Chief Financial Officer</p>	<p align="center">SHURGARD Jean Kreusch Chief Financial Officer</p>
<p align="center">ANTIN INFRASTRUCTURE PARTNERS Melanie Biessy Chief Operating Officer</p>	<p align="center">EXCLUSIVE NETWORKS Pierre Boccon-Liaudet Chief Financial Officer</p>	<p align="center">McPHY Luc Poyer Chairman</p>	<p align="center">SOLUTIONS 30 Amaury Boilot Chief Financial Officer</p>
<p align="center">APERAM Tim Di Maulo Chief Executive Officer</p>	<p align="center">FAURECIA Michel Favre Chief Financial Officer</p>	<p align="center">NEXANS Vincent Dessale EVP, COO and Head of B&T North</p>	<p align="center">SOMFY Pierre Ribeiro Chief Executive Officer</p>
<p align="center">BELIEVE Denis Ladegaillerie Founder & Chief Executive Officer</p>	<p align="center">FNAC-DARTY Jean-Brieuc Le Tinier Chief Financial Officer</p>	<p align="center">NORDEX Head of Investor Relations</p>	<p align="center">SOPRA STERIA Etienne du Vignaux Chief Financial Officer</p>
<p align="center">CARBIOS Kader Hidra Chief Financial Officer</p>	<p align="center">GTT Philippe Berterottiere Chairman and Chief Executive Officer</p>	<p align="center">OMER-DECUGIS Vincent Omer-Decugis Chief Executive Officer</p>	<p align="center">SPIE Michel Delville Chief Financial Officer</p>
<p align="center">CGG Yuri Baidoukov Chief Financial Officer</p>	<p align="center">HOCHTIEF Mike Pinkney Head of Corporate Strategy</p>	<p align="center">ORPEA Steve Grobet EVP, Communication and Investor Relations Member of the Executive Committee</p>	<p align="center">STABILUS Mark Wilhelms Chief Financial Officer</p>
<p align="center">ELIOR Philippe Guillemot Chief Executive Officer</p>	<p align="center">KORIAN Philippe Garin Chief Financial Officer</p>	<p align="center">OVH CLOUD Yann Leca Chief Financial Officer</p>	<p align="center">TRIGANO Stéphane Gigou President of the Executive Board</p>
	<p align="center">LECTRA Daniel Harari Chairman and Chief Executive Officer</p>	<p align="center">QIAGEN Thierry Bernard Chief Executive Officer</p>	<p align="center">VALLOUREC Olivier Mallet Deputy Chief Executive Officer & Chief Financial Officer</p>
		<p align="center">ITALGAS Anna Maria Scaglia Head of Investor Relations</p>	<p align="center">WENDEL Jérôme Michiels Executive Vice President & Chief Financial Officer</p>

Tuesday 30th November - CET time zone
GLOBAL MACRO RESEARCH DAY

08:30-09:15

ECONOMIC OUTLOOK
Klaus Baader - Global Chief Economist
Michel Martinez - Chief Euro Economist

09:30-10:15

RATES STRATEGY
Adam Kurpiel – Global Head of Rates Strategy

10:30-11:15

EQUITY STRATEGY
Roland Kaloyan - Head of Europe Equity Strategy
Charles de Boissezon - Global Head of Equity Strategy

11:30-12:15

CREDIT STRATEGY
Guy Stear - Head of Fixed Income Research and Head of Credit Strategy

14:00-14:45

COMMODITIES OUTLOOK
Michael Haigh - Head of Commodities Research

15:00-15:45

GLOBAL ASSET ALLOCATION STRATEGY
Alain Bokobza - Head of Global Asset Allocation

16:00-16:45

QUANTITATIVE RESEARCH
Andrew Laphorne, Head of Quantitative Research
Sandrine Ungari - Head of Cross Asset Quantitative Research

17:00-17:45

GLOBAL STRATEGY
Albert Edwards - Head of SG Alternative View

Wednesday 1st December - CET time zone
GLOBAL EQUITY RESEARCH

08:30-09:15	Business Services Sabrina Blanc, Julien Fouché	Food / HPC David Hayes, Victoria Nice	Technology Hardware Aleksander Peterc	Pharmaceuticals Florent Cespedes, Justin Smith
09:30-10:15	Real estate Ben Richford, Marios Pastou	Aerospace Zafar Khan	Beverages / Tobacco Toby McCullagh, Jonathan Leinster	Telecom Services Ottavio Adoriso, Nick Lyall
10:30-11:15	Banks Geoff Dawes, James Invine	Luxury Goods Thierry Cota, Antoine Riou	Autos Stephen Reitman	Building Materials & Engineering Xavier Marchand, Victor Acitores, Manish Beria
11:30-12:15	ESG Yannick Ouaknine, Virgile Haddad			
14:00-14:45	Investment Banks Andrew Lim	Oil services Guillaume Delaby	General Retailing Anne Critchlow	Metals & Mining Christian Georges
15:00-15:45	Media Christophe Cherblanc, Simon Baker	Chemicals Peter Clark, Thomas Swoboda	Utilities Emmanuel Turpin, Lueder Schumacher	
16:00-16:45	Asset Managers Carlo Tommaselli	Food Retail Arnaud Joly	Software & IT Services Richard Nguyen, Derric Marcon	Capital Goods Alasdair Leslie, Debashis Chand, Rajesh Singla
17:00-17:45	Oil & Gas Irene Himona, Raphaël Dubois, Yoann Charenton	Mid & Small caps Research/Mid & Small caps Premium List Patrick Jousseume, Kevin Redureau, Marie Line Fort	Hotels & Leisure Sabrina Blanc	Medtech Delphine Le Louet

Thursday 2nd December - CET time zone
LARGE CAPS DAY

PLENARY SESSION / FIRESIDE CHAT

08:30-09:15	KION GROUP Anke Grothe Chief Financial Officer	OMV Reinhard Florey Chief Financial Officer			
09:30-10:15	EDENRED Julien Tanguy Chief Financial Officer	AIR LIQUIDE Jérôme Pelletan Group Chief Financial Officer	ROCHE Alan Hippe Chief Financial Officer	MICHELIN Yves Chapot Chief Financial Officer	STMICROELECTRONICS Lorenzo Grandi Chief Financial Officer
10:30-11:15	ATOS Pierre Barnabé Co-Chief Executive Officer	CASINO David Lubek Chief Financial Officer	SANOFI Jean-Baptiste de Chatillon Executive Vice President Chief Executive Officer	VALEO Robert Charvier Chief Financial Officer	
11:30-12:15	ACCOR Sébastien Bazin Chairman and Chief Executive Officer	IPSEN Aymeric Le Chatelier Chief Financial Officer	DASSAULT SYSTEMES Pascal Daloz COO & Chief Financial Officer	ENDESA Luca Passa Chief Executive Officer	
12:30 Lunch					

14:00-14:45	SNAM Alessandra Pasini Chief Financial Officer	INTERNATIONAL FLAVORS & FRAGRANCES Glenn Richter Chief Financial Officer	TELEPERFORMANCE Olivier Rigaudy Chief Financial Officer	SODEXO Marc Rolland Chief Financial Officer	SAINT-GOBAIN Benoit Bazin, Chief Executive Officer
15:00-15:45	SOCIETE GENERALE Frédéric Oudéa Chief Executive Officer	PERNOD RICARD Hélène de Tissot Chief Financial Officer	LEGRAND Franck Lemery Chief Financial Officer	E.ON Marc Spieker Chief Financial Officer	ORANGE Ramon Fernandez Delegate Chief Executive Officer & Executive Director Finance
16:00-16:45	ENGIE Aarti Singhal Investor Relations Director	LINDE Matt White Chief Financial Officer	FRANCAISE DES JEUX Pascal Chaffard Executive Vice-President Finance, Performance and Strategy	GALP Andy Brown, Chief Executive Officer	
17:00-17:45	ENI Claudio Descalzi Chief Executive Officer				

ONE-ON-ONE / GROUP MEETINGS ONLY

ABInBev Maria Glukhova Investor Relations Global Director	RAIFFEISEN BANK INTERNATIONAL Hannes Mösenbacher Chief Risk Officer /Member-Management Board	BOUYGUES Pascal Grangé Deputy Chief Executive Officer	IBERDROLA Diego Moron Senior Investor Relations Manager	HEIDELBERGCEMENT Ozan Kakar Head of Investor Relations
BIC Sophie Palliez-Capian VP, Corporate Stakeholder Engagement	BANCO SANTANDER Sergio Gámez Global Head of Investor Relations	RENAULT Thierry Huon Head of Investor Relations	EVONIK Tim Lange Head of Investor Relations	SSE Gregor Alexander, Chief Financial Officer
SWEDISH MATCH Lars Dahlgren President and Chief Executive Officer	HANNOVER RE Sven Althoff Member of the Executive Board	RED ELECTRICA Tomás Gallego Financial Director	VINCI Christian Labeyrie Deputy Chief Executive Officer	EDF Emilio Zito Head of Investor Relations
NESTLE Luca Borlini, Head of Investor Relations	DEUTSCHE BANK Ioana Patrinoche Head of Investor Relations	AENA Emilio Rotondo Finance Director	INTERTEK Denis Moreau Head of Investor Relations	ASML Marcel Kemp Head of Investor Relations
	BNPPARIBAS Lars Machenil Chief Financial Officer	VOLKSWAGEN Alexander Hunger Senior Investor Relations Manager	NATURGY Abel Arbat Head of Capital Markets	MTU Peter Kameritsch Chief Financial Officer
KINGFISHER Bernard Bot Chief Financial Officer	HUGO BOSS Christian Stöhr Vice President Investor Relations	INFINEON TECHNOLOGIES AG Holger Schmidt Director Investor Relations	TRATON Marvin Kalberlah Thomas Paschen Senior Investor Relations Manager	STELLANTIS Andrea Bandinelli Head of Investor Relations
TERNA Agostino Scornajenchi Chief Financial Officer	UNIPER Tiina Tuomela Chief Financial Officer	CARREFOUR Matthieu Malige Chief Financial Officer	DAIMLER Alexander Vollmer, Senior Manager	CRODA Jez Maiden Group Finance Director

**Friday 3rd December - CET time zone
LARGE CAPS DAY**

PLENARY SESSION / FIRESIDE CHAT

08:30-09:15	SCHNEIDER ELECTRIC Jean-Pascal Tricoire Chief Executive Officer	CREDIT AGRICOLE Xavier Musca Deputy Chief Executive Officer		
09:30-10:15	RWE Michael Müller Chief Financial Officer	ASTRAZENECA Ian Parish Vice President, Global BioPharmaceuticals	WORLDLINE Eric Heurtaux Chief Financial Officer	HENKEL Marco Swoboda Chief Financial Officer
10:30-11:15	VEOLIA Claude Laruelle Chief Financial Officer	SGS Dominik de Daniel Chief Financial Officer	FERROVIAL Ernesto Lopez Mozo Chief Financial Officer	
11:30-12:15	ARCELORMITTAL Michel Wurth Member of the Board of Directors	HOLCIM Géraldine Picaud Chief Financial Officer	REPSOL Antonio Lorenzo Chief Financial Officer	
12:30 Lunch				
14:00-14:45			ESSITY Magnus Groth President and Chief Executive Officer	CAPGEMINI Aiman Ezzat Chief Executive Officer
15:00-15:45	SOLVAY Ilham Kadri Chief Executive Officer	EQUINOR Ulrica Fearn Chief Financial Officer	FRESENIUS MEDICAL CARE Helen Giza Chief Financial Officer	GROUPE BRUXELLES LAMBERT Ian Gallienne Chief Executive Officer
16:00-16:45	SYMRISE Dr. Heinz-Jürgen Bertram Chief Executive Officer	TOTAL ENERGIES Jean-Pierre Sbraire Chief Financial Officer	THALES Pascal Bouchiat Chief Financial Officer	GROUPE SEB Nathalie Lomon Chief Financial Officer
17:00-17:45		EDP Miguel Stilwell D'Andrade Chief Executive Officer		

ONE-ON-ONE / GROUP MEETINGS ONLY

EIFFAGE Xavier Ombredanne Treasurer & Head of Investor Relations	KNORR BREMSE Andreas Spitzauer Head of Investor Relations	GECINA Samuel Henry-Diesbach Head of Investor Relations	VERBUND Peter F. Kollmann Chief Financial Officer
NATWEST GROUP Katie Murray Chief Financial Officer	COCA-COLA EUROPACIFIC PARTNERS Sarah Willett VP Investor Relations & Corporate Strategy	SIKA Christine Kukan Senior Investor Relations Manager	ATLANTIA Tiziano Ceccarani Chief Financial Officer
AXA Andrew Wallace-Barnett Head of Investor Relations	THYSSENKRUPP Dr. Claus Ehrenbeck Head of Investor Relations	INTERTEK Denis Moreau Head of Investor Relations	GETLINK GROUP Yann Leriche Chief Executive Officer
AMUNDI Anthony Mellor Head of Financial Communication & Investor Relations	EPIROC Mattias Olsson SVP Corporate Communications	JERONIMO MARTINS Ana Luisa Virginia Group Chief Financial Officer	BRENTAG Thomas Altmann Head of Investor Relations